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COPY NO. 41

10 December 1946

CENTRAL INTELLIGENCE GROUPOVER-ALL POLICIES AND OBJECTIVES FOR  
THE COORDINATION OF INTELLIGENCE RELATING TO  
FOREIGN INDUSTRIAL ESTABLISHMENTSMemorandum by the Director of Central Intelligence

1. A statement of over-all policies and objectives for the coordination of intelligence relating to foreign industrial establishments has been prepared by the Central Intelligence Group.

2. Accordingly, the Draft C.I.G. Directive in Enclosure "A" is submitted herewith for consideration by the Intelligence Advisory Board. The Draft C.I.G. Directive in Enclosure "B" contains a tentative proposal to implement the over-all policies and objectives in Enclosure "A". Both Directives have the concurrence of representatives of the Departments of State, War (including Air Forces), Navy, Interior (Bureau of Mines), Commerce (Office of International Trade), and the United States Tariff Commission.

3. For consideration of this paper, representatives of the Department of the Interior, Department of Commerce, and the United States Tariff Commission are being invited to sit as members of the Intelligence Advisory Board.

4. It is recommended that the Director of Central Intelligence and the Intelligence Advisory Board, acting for the National Intelligence Authority pursuant to paragraph 3 of N.I.A. Directive No. 1, approve the Draft N.I.A. Directive in Enclosure "A".

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WYATT D. VANDERBERG  
Lieutenant General, USA  
Director of Central Intelligence

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ENCLOSURE "A"

D R A F T

PROPOSED N.I.A. DIRECTIVE

OVER-ALL POLICIES AND OBJECTIVES FOR THE COORDINATION  
OF INTELLIGENCE RELATING TO FOREIGN INDUSTRIAL ESTABLISHMENTS

1. The following over-all policies and objectives are hereby established for the coordination of intelligence relating to foreign industrial establishments:

a. Intelligence concerning foreign industrial establishments is required for the assessment of economic war potential, development of target systems for bombing, and conduct of economic warfare; for the preparation of surveys of regional economy, promotion of trade, tariff analysis, negotiation of commercial treaties; and for the study of numerous other problems concerned with the national security.

b. The Joint Army-Navy Air Intelligence Division (JANVID) has assembled, evaluated, analyzed, and transferred to business machine cards much intelligence relating to foreign industrial establishments for use in studies of the strategic vulnerability of foreign countries.

c. Much additional useful information on industrial establishments in foreign countries is believed to exist in the files of other Government agencies, private firms, libraries, and other sources in the United States. In each case, however, the data are filed and utilized in accordance with particular requirements. In no one place is it possible to find all the desired information on foreign industrial establishments collated, evaluated, and assembled in accessible form. Consequently, it is possible neither to make full use of data that are available nor to indicate additional data which must be obtained.

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d. To correct this condition, the Director of Central Intelligence shall coordinate a project to collect, evaluate, and assemble in useful form and maintain readily accessible to interested Government agencies, all information on foreign industrial establishments which is or may become available.

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Enclosure "A"

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ENCLOSURE "B"

D R A F T

PROPOSED C.I.C. DIRECTIVE

OVER-ALL POLICIES AND OBJECTIVES FOR THE COORDINATION  
OF INTELLIGENCE RELATING TO FOREIGN INDUSTRIAL ESTABLISHMENTS

Memorandum by the Director of Central Intelligence

1. To implement the over-all policies and objectives established by the National Intelligence Authority in N.I.A. Directive No. \_\_\_\_ for the interdepartmental coordination of intelligence relating to foreign industrial establishments, the following program is announced:

a. A Project Coordinator and necessary assistants to coordinate the work shall be designated by the Director of Central Intelligence.

b. A Liaison Officer acceptable to the Central Intelligence Group shall be designated by each participating agency to:

- (1) Advise with the Project Coordinator.
- (2) Assure ready availability of information in the files of his agency.
- (3) Be responsible that proper personnel from his agency's research staff be assigned to the project.

c. Industrial experts to direct research groups and to assume responsibility for the evaluation and assembly of material shall be borrowed from the Government agencies or hired by C.I.C. from private industry as required.

d. Research groups, composed of analysts made available by the participating agencies, shall search agency files as necessary and aid the industrial experts in the evaluation, assembly, and preparation of

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material for permanent record. The number of analysts loaned by each agency shall be proportionate to the availability of its personnel and its need for the resulting intelligence. While actually engaged with project work, analysts shall be under the direction of the Project Coordinator.

e. The resulting intelligence shall be turned over to the Project Coordinator, who shall arrange for it to be recorded in a central file, reproduced, and distributed to the participating agencies.

f. All requests of a participating agency for information or intelligence relating to foreign industrial establishments shall be coordinated with C.I.G.

2. It is contemplated that a central unit will be established in C.I.G. to record intelligence of the type produced by this project. Pending its activation, JAAID has agreed to utilize its facilities for this purpose.

3. The Director of Central Intelligence will issue such instructions as are necessary to assure security of information handled in connection with this project.

4. Agencies participating in this project include, in addition to those represented by the permanent members of the Intelligence Advisory Board, the Office of International Trade (Department of Commerce), United States Bureau of Mines (Department of the Interior), and the United States Tariff Commission.

5. Necessary implementing directives and operating instructions shall be issued by the Project Coordinator.

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Enclosure "B"

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March 4, 1947

MEMORANDUM FOR COLONEL SIDNEY MORGAN  
U. S. Tariff Commission

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Subject: Proposed CIG Directive [REDACTED]

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1. Forwarded herewith is a redraft of the proposed CIG Directive [REDACTED] which was approved verbally by representatives of all agencies attending the last ad hoc committee meeting.

2. It is requested that comments, if any, on this redraft be forwarded to the Central Intelligence Group within 48 hours after its receipt.

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DONALD NEGAR

- 2 Incl.  
1. Redft. Prop. [REDACTED]  
2. Voting slip

HD/all

Central Files (2)  
Registry (1)  
✓ Secretariat (1)

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orig. R  
ICAPS 13 JAN.

MEMORANDUM FOR THE SECRETARY, NATIONAL INTELLIGENCE AUTHORITY:

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SUBJECT: [REDACTED]

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1. The Director of Intelligence, WDGS, approves [REDACTED] subject to the amendments set out below:

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a. [REDACTED] paragraph 2, lines 6 and 7: Delete "War (including Air Forces)".

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b. Enclosure "B" to [REDACTED] paragraph 1b: Delete "acceptable to the Central Intelligence Group".

c. Enclosure "B", paragraph 1b(2): Delete "assure ready" and substitute "arrange for prompt".

d. Enclosure "B", paragraph 1b(3): Delete and substitute: "Arrange for the allocation to the project of research personnel available from his agency."

e. Enclosure "B", paragraph 1c: Delete and substitute: "Industrial experts, under the direction of the Project Coordinator, to assume responsibility for the evaluation, assembly and preparation of material for permanent records shall be borrowed from the government agencies as available or hired by CIG from private industry as required."

f. Enclosure "B", paragraph 1d: Delete and substitute: "Research groups, under direction of the Project Coordinator and composed of analysts made available by the participating agencies, shall aid the industrial experts in the discharge of their responsibilities. These analysts shall search the files of their respective agencies, as necessary, in aiding the industrial experts. The number of analysts loaned by each agency shall be proportionate to the availability of its personnel and its need for the resulting intelligence."

g. Enclosure "B", paragraph 1f: Change first line to read: "All requests of participating agencies (except the Navy and War Departments) for information . . . ."

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h. Enclosure "B", paragraph 2: Delete.

1. Enclosure "B", paragraph 3: After "Director of Central Intelligence" insert "after obtaining the recommendations of the participating agencies."

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ang. To ICAF  
10 JAN

9 JAN 1947

MEMORANDUM FOR THE SECRETARY, NATIONAL INTELLIGENCE AUTHORITY:

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SUBJECT: [REDACTED]

1. It is considered that both the proposed NIA Directive and the proposed CIG Directive, as written, would cause the CIG to duplicate the production of staff intelligence now being produced by the various intelligence agencies of the government. It is further considered that the duplication cannot be eliminated by assigning responsibility for production of this intelligence to the CIG as the particular missions of the various agencies require variations in processing of information to make the resulting intelligence responsive to each mission. On the other hand the necessity that the CIG produce its own staff intelligence in this field is recognized.

2. The CIG can, however, be of great service in coordinating the bringing together in useable form of intelligence information on foreign industrial establishments.

3. On the basis of the above premises the proposed NIA and CIG Directives have been redrafted and are herewith transmitted for consideration of the Intelligence Advisory Board.

2 Incls

Incl 1. Redft NIA Dir.

Incl 2. Redft CIG Dir.

GEORGE C. McDONALD  
Major General, U. S. Army  
Assistant Chief of Air Staff-2

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D R A F T

PROPOSED N.I.A. DIRECTIVE

OVER-ALL POLICIES AND OBJECTIVES FOR THE COORDINATION  
OF COLLECTION AND DISSEMINATION OF INTELLIGENCE INFORMATION  
RELATING TO FOREIGN INDUSTRIAL ESTABLISHMENTS

1. The following over-all policies and objectives are hereby established for the coordination of collection and dissemination of intelligence information relating to foreign industrial establishments:

a. Intelligence concerning foreign industrial establishments is required for the assessment of economic war potential, development of target systems for bombing, and conduct of economic warfare; for the preparation of surveys of regional economy, promotion of trade, tariff analysis, negotiation of commercial treaties; and for the study of numerous other problems concerned with the national security.

b. The Air Intelligence Division (AC/AS-2 - ONI) has assembled, evaluated, analyzed, and transferred to business machine cards much intelligence relating to foreign industrial establishments for use in studies of the strategic vulnerability of foreign countries.

c. Much additional useful intelligence information on industrial establishments in foreign countries is believed to exist in the files of other Government agencies, private firms, libraries, and other sources in the United States. In each case, however, the data are filed and utilized in accordance with particular requirements. In no one place is it possible to find all the desired information on foreign industrial establishments assembled in accessible form. Consequently, it is possible neither to make

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(Proposed NIA Directive cont'd)

full use of data that are available nor to indicate additional data which must be obtained.

d. To correct this condition, the Director of Central Intelligence shall coordinate a project to collect and assemble, and maintain readily accessible to interested Government agencies, all intelligence information on foreign industrial establishments which is or may become available.

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D R A F T

PROPOSED C.I.G. DIRECTIVE

OVER-ALL POLICIES AND OBJECTIVES FOR THE COORDINATION  
OF COLLECTION AND DISSEMINATION OF INTELLIGENCE INFORMATION  
RELATING TO FOREIGN INDUSTRIAL ESTABLISHMENTS

Memorandum by the Director of Central Intelligence

1. To implement the over-all policies and objectives established by the National Intelligence Authority in N.I.A. Directive No.        for the interdepartmental coordination of collection and dissemination of intelligence information relating to foreign industrial establishments, the following program is announced:

a. A Project Coordinator and necessary assistants to coordinate the work shall be designated by the Director of Central Intelligence.

b. A Liaison Officer acceptable to the Central Intelligence Group shall be designated by each participating agency to:

- (1) Advise with the Project Coordinator.
- (2) Assure ready availability of information in the files of his agency.

c. Industrial experts to direct collection groups and to assume responsibility for the assembly of material shall be furnished ~~by~~ by the Government agencies as available or hired by C.I.G. from private industry as required.

d. Collection groups, composed of personnel ~~furnished~~ by the participating agencies as available or hired by CIG shall search agency files as necessary and aid the industrial experts in the assembly and preparation of material for permanent record.

(CIG Directive cont'd)

While actually engaged with project work, these individuals shall be under the supervision of the Project Coordinator.

e. The resulting information shall be turned over to the Project Coordinator, who shall arrange for it to be recorded in a central file, reproduced, and distributed to the participating agencies.

f. Normally requests of a participating agency for information or intelligence relating to foreign industrial establishments shall be coordinated with CIG.

2. The Director of Central Intelligence will issue such instructions as are necessary to assure security of information handled in connection with this project.

3. Agencies participating in this project include, in addition to those represented by the permanent members of the Intelligence Advisory Board, the Office of International Trade (Department of Commerce), United States Bureau of Mines (Department of the Interior), and the United States Tariff Commission.

SECRET

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THE SECRETARY OF THE INTERIOR  
WASHINGTON 25, D. C.

DEC 18 1946

My dear General Vandenberg:

This will acknowledge receipt of your letter of December 13, together with the paper relating to foreign industrial establishments.

Mr. Thomas H. Miller, Assistant Director, Bureau of Mines, has been designated to represent the Bureau of Mines at such meetings as the Central Intelligence Group may call.

In accordance with your request the Secretary, National Intelligence Authority, has been notified of this designation.

Sincerely yours,

Assistant Secretary of the Interior.

Hoyt S. Vandenberg,  
Lieutenant General, USA,  
Director of Central Intelligence,  
War Department,  
Washington, D. C.



TOP SECRET SECRET CONFIDENTIAL RESTRICTED UNCLASSIFIED  
 (Sender will circle classification Top and Bottom)

CENTRAL INTELLIGENCE GROUP  
 INTER-OFFICE ROUTING SLIP  
 (Revised 10 Sept 1946)

| FROM                                       | TO            | INITIALS   | DATE            |
|--|---------------|------------|-----------------|
| DIRECTOR OF CENTRAL INTELLIGENCE           | <u>3</u><br>X |            |                 |
| EXECUTIVE TO THE DIRECTOR                  | <u>2</u>      |            |                 |
| SECRETARY TO THE DIRECTOR                  |               |            |                 |
| EXECUTIVE OFFICE: ASST. EXECUTIVE DIRECTOR | <u>1</u>      | <u>gud</u> | <u>12/12/46</u> |
| ADVISORY COUNCIL                           |               |            |                 |
| EXECUTIVE FOR PERSONNEL & ADMINISTRATION   |               |            |                 |
| CENTRAL RECORDS                            | <u>4</u>      |            |                 |
| X SECRETARY, NIA                           | <u>gfe</u>    |            | 12 Dec.         |
| CHIEF, INTERDEPARTMENTAL STAFF             |               |            |                 |
| ASST. DIRECTOR, SPECIAL OPERATIONS         |               |            |                 |
| ASST. DIRECTOR, RESEARCH & EVALUATION      |               |            |                 |
| ASST. DIRECTOR, COLLECTION & DISSEMINATION |               |            |                 |
| CHIEF, SECURITY BRANCH                     |               |            |                 |
|  |               |            |                 |
|  |               |            |                 |

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12 APPROVAL \_\_\_\_\_ INFORMATION \_\_\_\_\_ DIRECT REPLY  
 \_\_\_\_\_ ACTION \_\_\_\_\_ RETURN \_\_\_\_\_ COMMENT  
 \_\_\_\_\_ RECOMMENDATION \_\_\_\_\_ PREPARATION OF REPLY \_\_\_\_\_ FILE  
3 SIGNATURE \_\_\_\_\_ CONCURRENCE 4 DISPATCH

## REMARKS:

In view of the shortness of time, [REDACTED] (ORE) has notified the representatives concerned by telephone that the IAB meeting will be held at 1430, 17 December 1946, Room 2178, New War Dept. Bldg.

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**CONFIDENTIAL**

DEC 13 1946

The Honorable  
Julius A. Krug  
Secretary of the Interior  
Washington, D. C.

My dear Mr. Secretary:

The attached paper relating to foreign industrial establishments has been prepared in consultation between representatives of your Department (Mr. Thomas H. Miller), the Intelligence Advisory Board, and the Director of Central Intelligence.

You or your representative are invited to attend a meeting on December 17, 1946, at 2:30 P. M. in Room 2178, New War Department Building, at which time this paper will be considered by the Intelligence Advisory Board.

It is requested that the Secretary, National Intelligence Authority, (Executive 6115, Extension 641) be notified as to who will attend this meeting from your Department.

Sincerely yours,

HOYT S. VANDENBERG  
Lieutenant General, USA  
Director of Central Intelligence

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Enclosure

Distribution:  
Executive Registry  
Central Records (2)  
Return to [REDACTED]

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**CONFIDENTIAL**

DEC 13 1946

The Honorable  
Oscar B. Nyder  
Chairman, U. S. Tariff Commission  
Washington, D. C.

My dear Mr. Chairman:

The attached paper relating to foreign industrial establishments has been prepared in consultation between representatives of your Commission (Mr. Sidney Morgan), the Intelligence Advisory Board, and the Director of Central Intelligence.

You or your representative are invited to attend a meeting on December 17, 1946, at 2:30 P. M. in Room 2178, New War Department Building, at which time this paper will be considered by the Intelligence Advisory Board.

It is requested that the Secretary, National Intelligence Authority, (Executive 6115, Extension 641), be notified as to who will attend this meeting from your Commission.

Sincerely yours,

ROYT S. VANDENBERG  
Lieutenant General, USA  
Director of Central Intelligence

Enclosure

Distribution:  
Executive Registry  
Central Records (2)  
Return to [REDACTED]

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**CONFIDENTIAL**

**CONFIDENTIAL**

DEC 13 1946

The Honorable  
Averill Harriman  
Secretary of Commerce  
Washington, D. C.

My dear Mr. Secretary:

The attached paper relating to foreign industrial establishments has been prepared in consultation between representatives of your Department (Messrs. Thomas D. O'Keefe and E. E. Schnellbacher), the Intelligence Advisory Board, and the Director of Central Intelligence.

You or your representatives are invited to attend a meeting on December 17, 1946, at 2:30 P. M. in Room 2178, New War Department Building, at which time this paper will be considered by the Intelligence Advisory Board.

It is requested that the Secretary, National Intelligence Authority, (Executive 6115, Extension 641), be notified as to who will attend this meeting from your Department.

Sincerely yours,

BOYT S. VANDERBERG  
Lieutenant General, USA  
Director of Central Intelligence

Enclosure

Distribution:  
Executive Registry  
Central Records (2)  
Return to [REDACTED] ✓

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December 2, 1946

BRIEF RESUME OF FOREIGN INDUSTRIAL ESTABLISHMENTS

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1. It had been realized for some time that there was a definite need to coordinate the activities of the several intelligence agencies in the field of intelligence information on foreign industrial establishments.

2. The project was suggested soon after CIG was established and all agencies agreed that great benefit could be derived if the information then in hand could be assembled and that CIG was the logical agency to implement the plan.

3. Since that time there have been various exchanges of memos pertaining to agency requirements and suggestions as to sources of information on the subject outside of the intelligence agencies such as Department of Commerce, Bureau of Mines and the U. S. Tariff Commission.

4. There have been 5 meetings on the project over a period of six months, some of which were attended by representatives of the afore-mentioned outside agencies who expressed their desire to cooperate to the fullest extent possible.

5. The proposed NIA directive is the outgrowth of the study of the project made by CIG and incorporates the ideas and suggestions made by the other interested agencies and departments.

6. I recommend approval of the recommendations contained in

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Briefing Notes for Gen Vandenberg on [REDACTED]  
for next IAB Meeting.

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Suggested Revision to Enclosure "B" to [REDACTED]

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1. It has been suggested by an IAB agency that the following revisions, with which I concur, be made to [REDACTED]

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- (a) Para 1b (3) change to read "be responsible for his agencies' research personnel who are assigned to the project".
- (b) Para 1d line 2 after "participating agencies" change to read "shall examine agency files as produced by the agencies' liaison officer "as necessary etc".
- (c) Para 1f insert "Normally" before "All requests" etc.
- (d) Para 2, second sentence, change to read "Pendings its activation JANAIID has agreed to utilize its facilities within the limits of its capabilities, for this purpose."

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10 December 1946

CENTRAL INTELLIGENCE GROUPOVER-ALL POLICIES AND OBJECTIVES FOR  
THE COORDINATION OF INTELLIGENCE RELATING TO  
FOREIGN INDUSTRIAL ESTABLISHMENTSMemorandum by the Director of Central Intelligence

1. A statement of over-all policies and objectives for the coordination of intelligence relating to foreign industrial establishments has been prepared by the Central Intelligence Group.

2. Accordingly, the Draft C.I.G. Directive in Enclosure "A" is submitted herewith for consideration by the Intelligence Advisory Board. The Draft C.I.G. Directive in Enclosure "B" contains a tentative proposal to implement the over-all policies and objectives in Enclosure "A". Both Directives have the concurrence of representatives of the Departments of State, War (including Air Forces), Navy, Interior (Bureau of Mines), Commerce (Office of International Trade), and the United States Tariff Commission.

3. For consideration of this paper, representatives of the Department of the Interior, Department of Commerce, and the United States Tariff Commission are being invited to sit as members of the Intelligence Advisory Board.

4. It is recommended that the Director of Central Intelligence and the Intelligence Advisory Board, acting for the National Intelligence Authority pursuant to paragraph 3 of C.I.A. Directive No. 1, approve the Draft C.I.G. Directive in Enclosure "A".

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HOMER L. VANDENBURG  
Lieutenant General, USA  
Director of Central Intelligence

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ENCLOSURE "A"

D R A F T

PROPOSED F.I.A. DIRECTIVE

OVER-ALL POLICIES AND OBJECTIVES FOR THE COORDINATION  
OF INTELLIGENCE RELATING TO FOREIGN INDUSTRIAL ESTABLISHMENTS

1. The following over-all policies and objectives are hereby established for the coordination of intelligence relating to foreign industrial establishments:

a. Intelligence concerning foreign industrial establishments is required for the assessment of economic war potential, development of target systems for bombing, and conduct of economic warfare; for the preparation of surveys of regional economy, promotion of trade, tariff analysis, negotiation of commercial treaties; and for the study of numerous other problems concerned with the national security.

b. The Joint Army-Navy Air Intelligence Division (JANAIID) has assembled, evaluated, analyzed, and transferred to business machine cards much intelligence relating to foreign industrial establishments for use in studies of the strategic vulnerability of foreign countries.

c. Much additional useful information on industrial establishments in foreign countries is believed to exist in the files of other Government agencies, private firms, libraries, and other sources in the United States. In each case, however, the data are filed and utilized in accordance with particular requirements. In no one place is it possible to find all the desired information on foreign industrial establishments collated, evaluated, and assembled in accessible form. Consequently, it is possible neither to make full use of data that are available nor to indicate additional data which must be obtained.

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d. To correct this condition, the Director of Central Intelligence shall coordinate a project to collect, evaluate, and assemble in useful form and maintain readily accessible to interested Government agencies, all information on foreign industrial establishments which is or may become available.

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Enclosure "A"



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ENCLOSURE 43

D R A F T

PROPOSED C.I.C. DIRECTIVE

OVER-ALL POLICIES AND OBJECTIVES FOR THE COORDINATION  
OF INTELLIGENCE RELATING TO FOREIGN INDUSTRIAL ESTABLISHMENTS

Memorandum by the Director of Central Intelligence

1. To implement the over-all policies and objectives established by the National Intelligence Authority in N.I.A. Directive No. \_\_\_\_ for the interdepartmental coordination of intelligence relating to foreign industrial establishments, the following program is announced:

a. A Project Coordinator and necessary assistants to coordinate the work shall be designated by the Director of Central Intelligence.

b. A Liaison Officer acceptable to the Central Intelligence Group shall be designated by each participating agency to:

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- (2) Assure ready availability of information in the files of his agency.
- (3) Be responsible that proper personnel from his agency's research staff be assigned the project.

c. Industrial experts to direct research groups and to assume responsibility for the evaluation and assembly of material shall be borrowed from the Government agencies or hired by C.I.C. from private industry as required.

d. Research groups, composed of analysts made available by the participating agencies, shall search agency files as necessary and aid the industrial experts in the evaluation, assembly, and preparation of

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material for permanent record. The number of analysts loaned by each agency shall be proportionate to the availability of its personnel and its need for the resulting intelligence. While actually engaged with project work, analysts shall be under the direction of the Project Coordinator.

e. The resulting intelligence shall be turned over to the Project Coordinator, who shall arrange for it to be recorded in a central file, reproduced, and distributed to the participating agencies.

f. All requests of a participating agency for information or intelligence relating to foreign industrial establishments shall be coordinated with C.I.G.

2. It is contemplated that a central unit will be established in C.I.G. to record intelligence of the type produced by this project. Pending its activation, JAWAID has agreed to utilize its facilities for this purpose.

3. The Director of Central Intelligence will issue such instructions as are necessary to assure security of information handled in connection with this project.

4. Agencies participating in this project include, in addition to those represented by the permanent members of the Intelligence Advisory Board, the Office of International Trade (Department of Commerce), United States Bureau of Mines (Department of the Interior), and the United States Tariff Commission.

5. Necessary implementing directives and operating instructions shall be issued by the Project Coordinator.

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Enclosure "B"

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 (Sender will circle classification Top and Bottom)

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CENTRAL INTELLIGENCE GROUP  
INTER-OFFICE ROUTING SLIP  
 (Revised 10 Sept 1946)

| FROM                                       | TO | INITIALS | DATE    |
|--|----|----------|---------|
| DIRECTOR OF CENTRAL INTELLIGENCE           | 3  |          |         |
| EXECUTIVE TO THE DIRECTOR                  | 2  |          |         |
| SECRETARY TO THE DIRECTOR                  |    |          |         |
| EXECUTIVE OFFICE: ASST. EXECUTIVE DIRECTOR | 1  |          | 12/6/46 |
| ADVISORY COUNCIL                           |    |          |         |
| EXECUTIVE FOR PERSONNEL & ADMINISTRATION   |    |          |         |
| CENTRAL RECORDS                            |    |          |         |
| ✓ SECRETARY, NIA                           | 4  |          |         |
| CHIEF, INTERDEPARTMENTAL STAFF             |    |          |         |
| ASST. DIRECTOR, SPECIAL OPERATIONS         |    |          |         |
| ASST. DIRECTOR, RESEARCH & EVALUATION      |    |          |         |
| ASST. DIRECTOR, COLLECTION & DISSEMINATION |    |          |         |
| CHIEF, SECURITY BRANCH                     |    |          |         |
|  |    |          |         |
|  |    |          |         |

1,273 APPROVAL

4 ACTION

RECOMMENDATION

SIGNATURE

INFORMATION

RETURN

PREPARATION OF REPLY

CONCURRENCE

DIRECT REPLY

COMMENT

FILE

DISPATCH

REMARKS:

Prepared by ICAPS [REDACTED].

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COPY NO. \_\_\_\_\_

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10 December 1946

CENTRAL INTELLIGENCE GROUPOVER-ALL POLICIES AND OBJECTIVES FOR  
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2. Accordingly, the Draft N.I.A. Directive in Enclosure "A" is submitted herewith for consideration by the Intelligence Advisory Board. *Both*  
~~The Draft N.I.A. Directive together with the Draft C.I.G. Directive has~~ *had* the concurrence of ~~the~~ representatives of the Departments of State, War (including Air Forces), Navy, Interior (Bureau of Mines), Commerce (Office of International Trade), and the United States Tariff Commission. The Draft C.I.G. Directive in Enclosure "B" contains a tentative proposal to implement the over-all policies and objectives in Enclosure "A".

4. It is ~~therefore~~ recommended that the Director of Central Intelligence and the Intelligence Advisory Board, acting for the National Intelligence Authority pursuant to paragraph 3 of N.I.A. Directive No. 1, approve the Draft N.I.A. Directive in Enclosure "A". 28<sup>3</sup>

3. For consideration of this paper, representatives of the Department of the Interior, Department of Commerce, and the United States Tariff Commission are being invited to sit as members of the Intelligence Advisory Board.

HOYT S. VANDENBERG  
 Lieutenant General, USA  
 Director of Central Intelligence

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ENCLOSURE "A" 13

DRAFT 9

PROPOSED N.I.A. DIRECTIVE 25

OVER-ALL POLICIES AND OBJECTIVES FOR THE COORDINATION 53  
OF INTELLIGENCE RELATING TO FOREIGN INDUSTRIAL ESTABLISHMENTS

1. The following over-all policies and objectives are hereby established for the coordination of intelligence relating to foreign industrial establishments:

a. Intelligence concerning foreign industrial establishments is required for the assessment of economic war potential, development of target systems for bombing, and conduct of economic warfare; for the preparation of surveys of regional economy, promotion of trade, tariff analysis, negotiation of commercial treaties; and for the study of numerous other problems concerned with the national security.

b. The Joint Army-Navy Air Intelligence Division (JANAID) has assembled, evaluated, analyzed, and transferred to business machine cards much intelligence relating to foreign industrial establishments for use in studies of the strategic vulnerability of foreign countries.

c. Much additional useful information on industrial establishments in foreign countries is believed to exist in the files of other Government agencies, private firms, libraries, and other sources in the United States. In each case, however, the data are filed and utilized in accordance with particular requirements. In no one place is it possible to find all the desired information on foreign industrial establishments collated, evaluated, and assembled in accessible form. Consequently, it is possible neither to make full use of data that are available nor to indicate additional data which must be obtained.

d. To correct this condition, the Director of Central Intelligence shall ~~(direct)~~ coordinate ~~(and supervise)~~ a project to collect, evaluate, and assemble in useful form and maintain readily accessible to interested Government agencies, all information on foreign industrial establishments which is or may become available.

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Enclosure "A"

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ENCLOSURE "B"

D R A F T

PROPOSED C.I.G. DIRECTIVE 7.3

OVER-ALL POLICIES AND OBJECTIVES FOR THE COORDINATION  
OF INTELLIGENCE RELATING TO FOREIGN INDUSTRIAL ESTABLISHMENTS 53

Memorandum by the Director of Central Intelligence 50

1. To implement the over-all policies and objectives established by the National Intelligence Authority in N.I.A. Directive No. [REDACTED] for the interdepartmental coordination of intelligence, the following program is announced:

ILLEGIB

a. A Project Coordinator and necessary assistants to ~~direct~~, coordinate, ~~and supervise~~ the work shall be designated by the Director of Central Intelligence.

ILLEGIB

b. A Liaison Officer shall be designated by each participating agency to:

(1) Advise with the Project Coordinator.

(2) Assure ready availability of information in the files of his agency. [REDACTED]

ILLEGIB

(3) Be responsible for his agency's research personnel assigned to the project.

c. Industrial experts to direct research groups and to assume responsibility for the evaluation and assembly of material shall be borrowed from the Government agencies or hired by C.I.G. from private industry as required.

d. Research groups, composed of analysts made available by the participating agencies, shall search agency files as necessary and aid the industrial experts in the evaluation, assembly, and preparation of material for permanent record. The number of analysts loaned by each agency shall be proportionate to the availability of its personnel and its need for the resulting intelligence. While actually

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Enclosure "B"

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engaged with project work, analysts shall be under the direction of the Project Coordinator.

e. The resulting intelligence shall be turned over to the Project Coordinator, who shall arrange for it to be recorded in a central file, reproduced, and distributed to the participating agencies.

f. All requests of a participating agency for information or intelligence relating to foreign industrial establishments shall be coordinated with C.I.G.

ILLEGIB 2. It is contemplated that a central unit will be established in C.I.G. to record intelligence of the type produced by this project. Pending its activation, JANAIID ~~is requested~~ to utilize its facilities for this purpose.

3. The Director of Central Intelligence will issue such instructions as are necessary to assure security of information handled in connection with this project.

4. Agencies participating in this project include, in addition to <sup>those represented by the permanent</sup> members of the Intelligence Advisory Board, the Office of International Trade (Department of Commerce), United States Bureau of Mines (Department of the Interior), and the United States Tariff Commission.

5. Necessary implementing directives and operating instructions shall be issued by the Project Coordinator.

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Enclosure "B"

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November 1946

CENTRAL INTELLIGENCE GROUP

OVER-ALL POLICIES AND OBJECTIVES FOR  
THE COORDINATION OF INTELLIGENCE RELATING TO  
FOREIGN INDUSTRIAL ESTABLISHMENTS

Memorandum by the Director of Central Intelligence

1. The Interdepartmental Coordinating and Planning Staff (ICAPS) has prepared a statement of over-all policies and objectives for the coordination of intelligence related to foreign industrial establishments.
2. Accordingly, the draft N.I.A. directive in Enclosure "A" is submitted herewith for consideration by the Intelligence Advisory Board. The draft C.I.G. directive in Enclosure "B", which has the approval of the representatives of the Departments of State, War (including Air Forces), the Navy, Interior (Bureau of Mines), Commerce (Office of International Trade), and the United States Tariff Commission, contains a tentative proposal to implement the over-all policies and objectives in Enclosure "A".
3. It is therefore recommended that the Director of Central Intelligence and the Intelligence Advisory Board, acting for the National Intelligence Authority pursuant to paragraph 3 of N.I.A. Directive No. 1, approve the draft N.I.A. directive in Enclosure "A".
4. For purposes of the consideration of this paper, the Intelligence Advisory Board will include representatives of the Department of the Interior, Department of Commerce, and the United States Tariff Commission.

HOYT S. VANDENBERG  
Lieutenant General, USA  
Director of Central Intelligence

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ENCLOSURE "A"

D R A F T

PROPOSED N.I.A. DIRECTIVE

OVER-ALL POLICIES AND OBJECTIVES FOR THE COORDINATION  
OF INTELLIGENCE RELATING TO FOREIGN INDUSTRIAL ESTABLISHMENTS

1. The following over-all policies and objectives are hereby established for the coordination of intelligence relating to foreign industrial establishments:

a. Intelligence concerning foreign industrial establishments is required for the assessment of economic war potential, development of target systems for bombing, and conduct of economic warfare; for the preparation of surveys of regional economy, promotion of trade, tariff analysis, negotiation of commercial treaties; and for the study of numerous other problems concerned with the national security.

b. The Joint Army-Navy Air Intelligence Division (JANAID) has assembled, evaluated, analyzed, and transferred to business machine cards much intelligence relating to foreign industrial establishments for use in studies of the strategic vulnerability of foreign countries.

c. Much additional useful information on industrial establishments in foreign countries is believed to exist in the files of other Government agencies, private firms, libraries, and other sources in the United States. In each case, however, the data are filed and utilized in accordance with particular requirements. In no one place is it possible to find all the desired information on foreign industrial establishments collated, evaluated, and assembled in accessible form. Consequently, it is possible neither to make full use of data that are available nor to indicate additional data which must be obtained.

d. To correct this condition, the Director of Central Intelligence shall direct, coordinate and supervise a project to collect, evaluate, and assemble in useful form and maintain readily accessible to interested Government agencies, all information on foreign industrial establishments which is or may become available.

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Enclosure "A"

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ENCLOSURE "B"

D R A F T

PROPOSED C.I.G. DIRECTIVE

OVER-ALL POLICIES AND OBJECTIVES FOR THE COORDINATION  
OF INTELLIGENCE RELATING TO FOREIGN INDUSTRIAL ESTABLISHMENTS

Memorandum by the Director of Central Intelligence

1. To implement the over-all policies and objectives established by the National Intelligence Authority in N.I.A. Directive No. \_\_\_\_\_ for the interdepartmental coordination of intelligence, the following program is announced:

a. A Project Coordinator and necessary assistants to direct, coordinate, and supervise the work shall be designated by the Director of Central Intelligence.

b. A Liaison Officer shall be designated by each participating agency to:

- (1) Advise with the Project Coordinator.
- (2) Assure ready availability of information in the files of his agency.
- (3) Be responsible for his agency's research personnel assigned to the project.

c. Industrial experts to direct research groups and to assume responsibility for the evaluation and assembly of material shall be borrowed from the Government agencies or hired by C.I.G. from private industry as required.

d. Research groups, composed of analysts made available by the participating agencies, shall search agency files as necessary and aid the industrial experts in the evaluation, assembly, and preparation of material for permanent record. The number of analysts loaned by each agency shall be proportionate to the availability of its personnel and its need for the resulting intelligence. While actually

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Enclosure "B"

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engaged with project work, analysts shall be under the direction of the Project Coordinator.

e. The resulting intelligence shall be turned over to the Project Coordinator, who shall arrange for it to be recorded in a central file, reproduced, and distributed to the participating agencies.

f. All requests of a participating agency for information or intelligence relating to foreign industrial establishments shall be coordinated with C.I.G.

2. It is contemplated that a central unit will be established in C.I.G. to record intelligence of the type produced by this project. Pending its activation, JANAID is requested to utilize its facilities for this purpose.

3. The Director of Central Intelligence will issue such instructions as are necessary to assure security of information handled in connection with this project.

4. Agencies participating in this project include, in addition to members of the Intelligence Advisory Board, the Office of International Trade (Department of Commerce), United States Bureau of Mines (Department of the Interior), and the United States Tariff Commission.

5. Necessary implementing directives and operating instructions shall be issued by the Project Coordinator.

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Enclosure "B"

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[REDACTED]

November 1946

CENTRAL INTELLIGENCE GROUP

OVER-ALL POLICIES AND OBJECTIVES FOR  
THE COORDINATION OF INTELLIGENCE RELATING TO  
FOREIGN INDUSTRIAL ESTABLISHMENTS

Memorandum by the Director of Central Intelligence

1. The Interdepartmental Coordinating and Planning Staff (ICAPS) has prepared a statement of over-all policies and objectives for the coordination of intelligence related to foreign industrial establishments.

2. Accordingly, the draft N.I.A. directive in Enclosure "A" is submitted herewith for consideration by the Intelligence Advisory Board. The draft C.I.G. directive in Enclosure "B", which has the approval of the representatives of the Departments of State, War (including Air Forces), the Navy, Interior (Bureau of Mines), Commerce (Office of International Trade), and the United States Tariff Commission, contains a tentative proposal to implement the over-all policies and objectives in Enclosure "A".

3. It is therefore recommended that the Director of Central Intelligence and the Intelligence Advisory Board, acting for the National Intelligence Authority pursuant to paragraph 3 of N.I.A. Directive No. 1, approve the draft N.I.A. directive in Enclosure "A".

4. For purposes of the consideration of this paper, the Intelligence Advisory Board will include representatives of the Department of the Interior, Department of Commerce, and the United States Tariff Commission.

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HOYT S. VANDENBERG  
Lieutenant General, USA  
Director of Central Intelligence

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[REDACTED]

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ENCLOSURE "A"

D R A F T

PROPOSED N.I.A. DIRECTIVE

OVER-ALL POLICIES AND OBJECTIVES FOR THE COORDINATION  
OF INTELLIGENCE RELATING TO FOREIGN INDUSTRIAL ESTABLISHMENTS

1. The following over-all policies and objectives are hereby established for the coordination of intelligence relating to foreign industrial establishments:

a. Intelligence concerning foreign industrial establishments is required for the assessment of economic war potential, development of target systems for bombing, and conduct of economic warfare; for the preparation of surveys of regional economy, promotion of trade, tariff analysis, negotiation of commercial treaties; and for the study of numerous other problems concerned with the national security.

b. The Joint Army-Navy Air Intelligence Division (JANAID) has assembled, evaluated, analyzed, and transferred to business machine cards much intelligence relating to foreign industrial establishments for use in studies of the strategic vulnerability of foreign countries.

c. Much additional useful information on industrial establishments in foreign countries is believed to exist in the files of other Government agencies, private firms, libraries, and other sources in the United States. In each case, however, the data are filed and utilized in accordance with particular requirements. In no one place is it possible to find all the desired information on foreign industrial establishments collated, evaluated, and assembled in accessible form. Consequently, it is possible neither to make full use of data that are available nor to indicate additional data which must be obtained.

d. To correct this condition, the Director of Central Intelligence shall direct, coordinate and supervise a project to collect, evaluate, and assemble in useful form and maintain readily accessible to interested Government agencies, all information on foreign industrial establishments which is or may become available.

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Enclosure "A"

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ENCLOSURE "B"

D R A F T

PROPOSED C.I.G. DIRECTIVE

OVER-ALL POLICIES AND OBJECTIVES FOR THE COORDINATION  
OF INTELLIGENCE RELATING TO FOREIGN INDUSTRIAL ESTABLISHMENTS

Memorandum by the Director of Central Intelligence

1. To implement the over-all policies and objectives established by the National Intelligence Authority in N.I.A. Directive No. \_\_\_\_\_ for the interdepartmental coordination of intelligence, the following program is announced:

a. A Project Coordinator and necessary assistants to direct, coordinate, and supervise the work shall be designated by the Director of Central Intelligence.

b. A Liaison Officer shall be designated by each participating agency to:

- (1) Advise with the Project Coordinator.
- (2) Assure ready availability of information in the files of his agency.
- (3) Be responsible for his agency's research personnel assigned to the project.

c. Industrial experts to direct research groups and to assume responsibility for the evaluation and assembly of material shall be borrowed from the Government agencies or hired by C.I.G. from private industry as required.

d. Research groups, composed of analysts made available by the participating agencies, shall search agency files as necessary and aid the industrial experts in the evaluation, assembly, and preparation of material for permanent record. The number of analysts loaned by each agency shall be proportionate to the availability of its personnel and its need for the resulting intelligence. While actually

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- 3 -

Enclosure "B"

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engaged with project work, analysts shall be under the direction of the Project Coordinator.

e. The resulting intelligence shall be turned over to the Project Coordinator, who shall arrange for it to be recorded in a central file, reproduced, and distributed to the participating agencies.

f. All requests of a participating agency for information or intelligence relating to foreign industrial establishments shall be coordinated with C.I.G.

2. It is contemplated that a central unit will be established in C.I.G. to record intelligence of the type produced by this project. Pending its activation, JANAID is requested to utilize its facilities for this purpose.

3. The Director of Central Intelligence will issue such instructions as are necessary to assure security of information handled in connection with this project.

4. Agencies participating in this project include, in addition to members of the Intelligence Advisory Board, the Office of International Trade (Department of Commerce), United States Bureau of Mines (Department of the Interior), and the United States Tariff Commission.

5. Necessary implementing directives and operating instructions shall be issued by the Project Coordinator.

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Enclosure "B"

1. The Interdepartmental Coordinating and Planning Staff (ICAPS) has prepared a statement of over-all policies and objectives for the coordination of intelligence related to foreign industrial establishments.

2. Accordingly, the draft N.I.A. directive in Enclosure "A" is submitted herewith for consideration by the Intelligence Advisory Board. The draft C.I.G. directive in Enclosure "B", which has the approval of the representatives of the Departments of State, War (including Air Forces), the Navy, Interior (Bureau of Mines), Commerce (Office of International Trade), and the United States Tariff Commission, contains a tentative proposal to implement the over-all policies and objectives in Enclosure "A".

4. For purposes of the consideration of this paper, the Intelligence Advisory Board will include representatives of the Department of the Interior, Department of Commerce, and the United States Tariff Commission.

3. It is therefore recommended that the Director of Central Intelligence and the Intelligence Advisory Board, acting for the National Intelligence Authority pursuant to paragraph 3 of N.I.A. Directive No. 1, approve the draft N.I.A. directive in Enclosure "A".

Vandenberg



CENTRAL INTELLIGENCE GROUP  
INTER-OFFICE ROUTING SLIP  
(Revised 10 Sept 1946)

| FROM                                       | TO | INITIALS | DATE   |
|--|----|----------|--------|
| DIRECTOR OF CENTRAL INTELLIGENCE           |    |          |        |
| EXECUTIVE TO THE DIRECTOR                  |    |          |        |
| SECRETARY TO THE DIRECTOR                  |    |          |        |
| EXECUTIVE OFFICE: ASST. EXECUTIVE DIRECTOR |    |          |        |
| ADVISORY COUNCIL                           |    |          |        |
| EXECUTIVE FOR PERSONNEL & ADMINISTRATION   |    |          |        |
| CENTRAL RECORDS                            |    |          |        |
| SECRETARY, NIA                             | ✓  | E        | 22 Nov |
| ✓ CHIEF, INTERDEPARTMENTAL STAFF           |    |          |        |
| ASST. DIRECTOR, SPECIAL OPERATIONS         |    |          |        |
| ASST. DIRECTOR, RESEARCH & EVALUATION      |    |          |        |
| ASST. DIRECTOR, COLLECTION & DISSEMINATION |    |          |        |
| CHIEF, SECURITY BRANCH                     |    |          |        |
|  |    |          |        |
|  |    |          |        |

\_\_\_ APPROVAL                      \_\_\_ INFORMATION                      \_\_\_ DIRECT REPLY  
\_\_\_ ACTION                        \_\_\_ RETURN                            \_\_\_ COMMENT  
\_\_\_ RECOMMENDATION            \_\_\_ PREPARATION OF REPLY        \_\_\_ FILE  
\_\_\_ SIGNATURE                    \_\_\_ CONCURRENCE                    \_\_\_ DISPATCH

REMARKS:

TOP SECRET SECRET CONFIDENTIAL RESTRICTED UNCLASSIFIED

**CONFIDENTIAL**

22 November 1946

TO: MEMBERS OF THE IAB *and to Interior, Commerce, & USTC*  
 FROM: DIRECTOR OF CENTRAL INTELLIGENCE

1. There is submitted herewith a statement of overall policies and objectives for the coordination of intelligence related to foreign industrial establishments, which it is recommended that the IAB approve on behalf of the NIA in accordance with paragraph 3 of NIA Directive No. 1.

2. There is also attached a proposed plan for the implementation of these overall policies and objectives which has the approval of the representatives of the Departments of State; War, including Air Forces; Navy; Interior (Bureau of Mines); Commerce (Office of <sup>*United States*</sup> International Trade); and the ~~Federal~~ <sup>*It is*</sup> Tariff Commission. *I believed* that this plan will meet the needs of all Government agencies for intelligence related to foreign industrial establishments and proposed <sup>*it is*</sup> ~~to~~ <sup>*such*</sup> put <sup>*That it be*</sup> into effect upon the establishment of ~~the NIA~~ overall policies and objectives. ~~submitted herewith.~~

3. Because of the interest of the Department of Interior, Department of Commerce, and the <sup>*United States*</sup> ~~Federal~~ Tariff Commission in this subject, ~~the permanent members of the IAB may desire that representatives thereof be invited to sit with them for consideration of this problem.~~ <sup>*will*</sup> ~~thereof~~ <sup>*will*</sup> be invited to sit with ~~them~~ <sup>*their*</sup> for consideration of this problem.

ILLEGIB

3.  *etc.*

D R A F T

PROPOSED NIA DIRECTIVE

*Overall Policies and Objectives*  
FOR COORDINATION OF INTELLIGENCE RELATING  
TO FOREIGN INDUSTRIAL ESTABLISHMENTS

~~Memorandum by the Director of Central Intelligence with the~~  
~~unanimous concurrence of the Intelligence Community~~

1. The following overall policies and objectives are hereby established for the coordination of intelligence relating to foreign industrial establishments:

a. Intelligence concerning foreign industrial establishments is required for the assessment of economic war potential, development of target systems for bombing, and conduct of economic warfare; for the preparation of surveys of regional economic, promotion of trade, tariff analysis, negotiation of commercial treaties; and for the study of numerous other problems concerned with the national security.

b. The Joint Army-Navy Air Intelligence Division (JANAID) has assembled, evaluated, analyzed, and transferred to business machine cards much intelligence relating to foreign industrial establishments for use in studies of the strategic vulnerability of foreign countries.

c. Much additional useful information on industrial establishments in foreign countries is believed to exist in the files of other Government agencies, private firms, libraries, and other sources in the United States. In each case, however, the data are filed and utilized in accordance with particular requirements. ~~Consequently,~~ In no one place is it possible to find all the desired information on foreign industrial establishments collated, evaluated, and assembled in accessible form. Consequently, it is possible neither to make full use of data that are available nor to indicate additional data which must be obtained.

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*To correct condition 1*  
d. <sup>(1)</sup> The Director of Central Intelligence shall direct, coordinate and supervise a project to collect, evaluate, and assemble in useful form and maintain readily accessible to interested Government agencies all information on foreign industrial establishments which is or may become available.

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*Memo by DCI  
Proposed plan for coordination*

1. To implement the overall policies and objectives established by the National Intelligence Authority in NIA Directive No. \_\_\_\_\_, it is agreed that:

- a. A Project Coordinator and necessary assistants to direct, coordinate and supervise the work shall be designated by the Director of Central Intelligence;
- b. A Liaison Officer shall be designated by each participating agency to:
  - (1) Advise with the Project Coordinator;
  - (2) assure ready availability of information in the files of his agency; and
  - (3) be responsible for his agency's research personnel assigned to the project;
- c. Industrial experts to direct research groups and to assume responsibility for the evaluation and assembly of material shall be borrowed from the Government agencies or hired by CIG from private industry as required;
- d. Research groups, composed of analysts made available by the participating agencies, shall search agency files as necessary and aid the industrial experts in the evaluation, assembly and preparation of material for permanent record. The number of analysts loaned by each agency shall be proportionate to the availability of its personnel and its need for the resulting intelligence. While actually engaged with project work analysts shall be under the direction of the Project Coordinator;
- e. The resulting intelligence shall be turned over to the Project Coordinator who shall arrange for it to be recorded in a central file, reproduced, and distributed to the participating agencies;
- f. All requests of a participating agency for information

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or intelligence relating to foreign industrial establishments shall be coordinated with CIG.

2. It is contemplated that a central unit will be established in CIG to record intelligence of the type produced by this project. Pending its activation JANAID is requested to utilize its facilities for this purpose.

3. The Director of Central Intelligence will issue such instructions as are necessary to assure security of information handled in connection with this project.

4. Agencies participating in this project include, in addition to members of the IAB, the Office of International Trade (Commerce Department), U. S. Bureau of Mines (Interior Department), and the ~~Federal~~ <sup>United States</sup> Tariff Commission.

5. Necessary implementing directives and operating instructions shall be issued by the Project Coordinator.

INTERNAL DISTRIBUTION

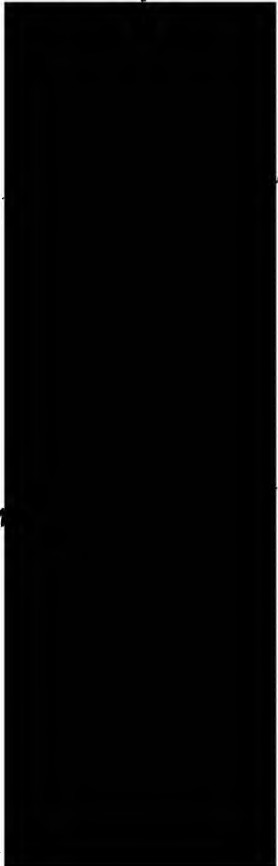
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11 December 1946  
(Date)

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PAPER: [REDACTED]CLASSIFICATION: CONFIDENTIAL

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| CONSIGNEE   | SIGNATURE   | COPY<br>NUMBER                     |
|---|---|------------------------------------|
| DIRECTOR OF CENTRAL INTELLIGENCE  |  | 17                                 |
| Executive to the Director   |   | 18                                 |
| Assistant Executive Director  |   |                                    |
| Chief, Interdepartmental Staff  |   | 19 & 20                            |
| Advisory Council  |   | 21                                 |
| Legislative Liaison Branch  |   | 22                                 |
| Secretary, NIA  |   | 36 thru 60<br><del>Remainder</del> |
| ASSISTANT DIRECTOR FOR OPERATIONS   |   | 23                                 |
| Contact Branch (Miss Losby 2215 Que)  |   | 24, 25, & 26                       |
| ASSISTANT DIRECTOR,<br>OFFICE OF SPECIAL OPERATIONS <b>225 ADM</b>          |   | 27                                 |
| Operations Branch (Mrs. Waters 2075 Que)                                    |   | 28                                 |
| ASSISTANT DIRECTOR, OFFICE OF<br>COLLECTION AND DISSEMINATION               |   | 29 & 30                            |
| ASSISTANT DIRECTOR, OFFICE OF<br>RESEARCH AND EVALUATION <b>200 Central</b> |   | 31 & 32                            |
| Central Records Section   |   | 33 & 34                            |
| Administrative Files  |   | 35                                 |
|   |   |                                    |
|   |   |                                    |
|   |   |                                    |

AUTHENTICATION: CAH

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